# Enel Chile Strategic Plan 2019-21

Paolo Pallotti CEO

Marcelo De Jesus CFO



### Agenda



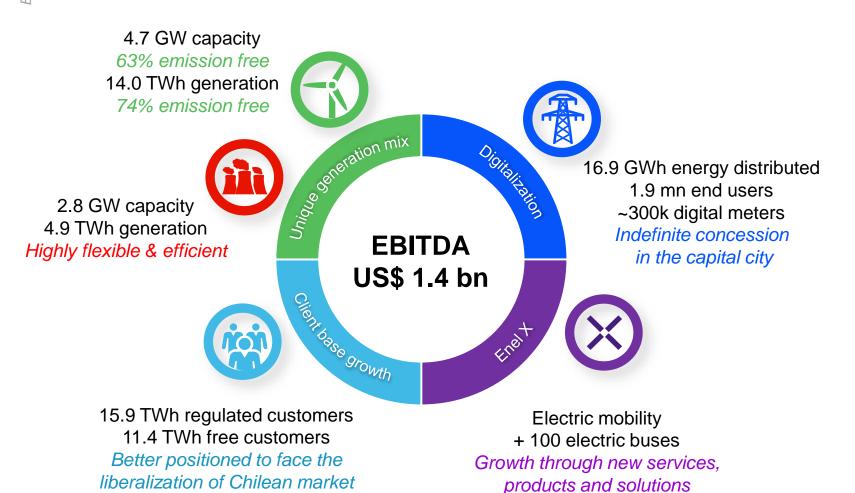
Paolo Pallotti (CEO)	
2018 Enel Chile T	oday
2016-18 Our Jour	ney
2019-21 Our Pilla	rs
Marcelo De Jesus (C	CFO)
	Capital allocation
2019-21 Our Plan	Financial management
	Earnings & targets
Paolo Pallotti (CEO)	
Closing Remarks	

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# **Enel Chile Today**

# We are the largest private utility in Chile with a strong and unique portfolio of assets to capture the coming opportunities





	2018E
EBITDA (US\$ bn)	1.4
Capex (US\$ bn)	0.6
Net Income* (US\$ bn)	0.6
Net Debt (US\$ bn)	3.3
Net Debt/EBITDA	2.3x
Payout Ratio (%)	60%
Dividend Yield (%)	4.9%
EPS (Ch\$/Sh)	5.7

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# 2016-2018 Our Journey

### Recent milestones paved the way to a sustainable business model











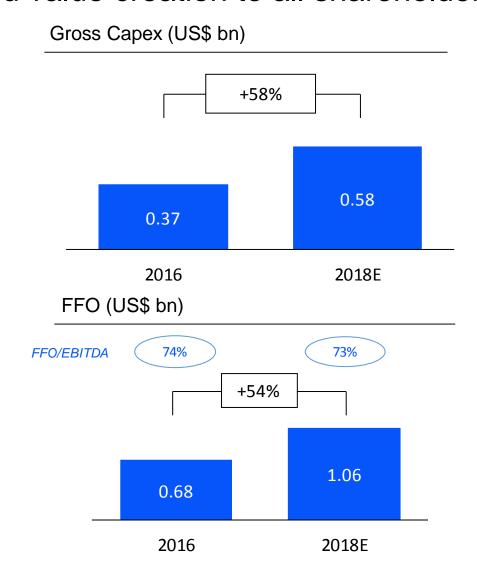
# A path that shaped the company as a key player in a new energy market

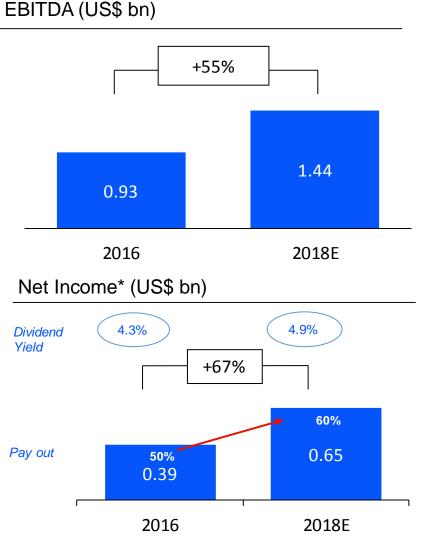


_		2016*	2018E	Var.	
Installed capacity	GW	6.35	7.55	+19%	
Energy sales	TWh	25.52	26.52	+4%	Growth
Energy distributed	TWh	15.92	16.85	+6%	Customer
Digitalization	# digital meters (k)	50	300		centricity
Margin	US\$ (mn)	0	41.10	-	Enel X
Electricity mobility	# buses	1	103		Lifet X
People benefited	# (k)	51.90	73.00	+41%	Communities &
Sustainability Indexes	#	0	4		People

### Strategy delivered with solid cash flow, sustainable investment and value creation to all shareholders





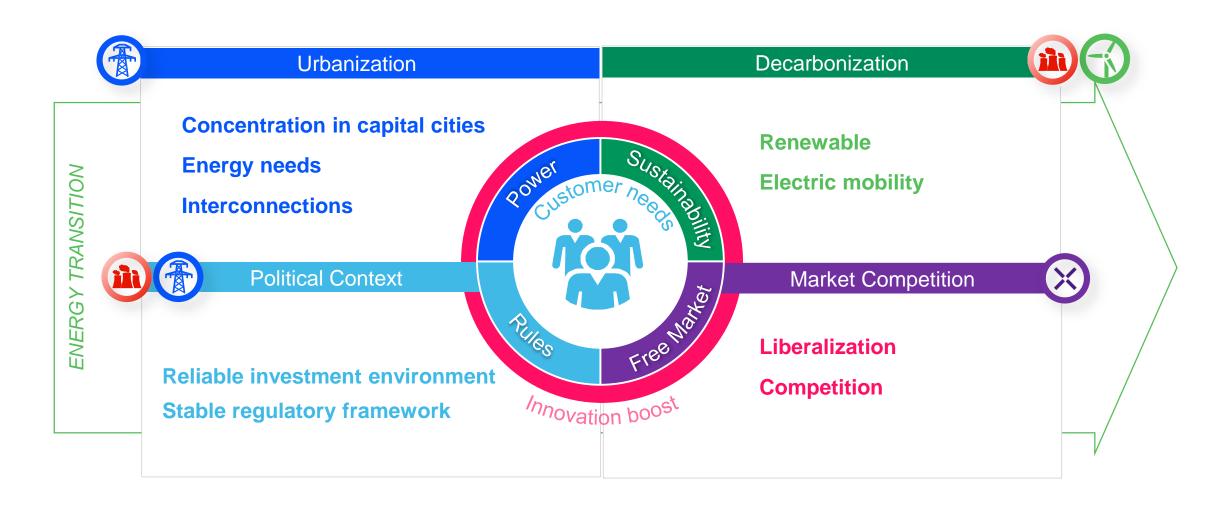


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# Enel Chile Our Pillars 2019-2021

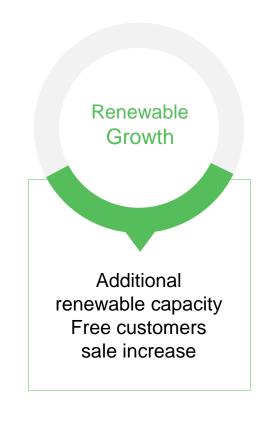
### New opportunities arising from the energy transition

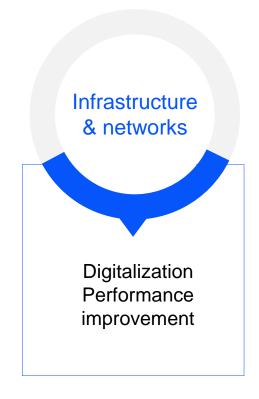




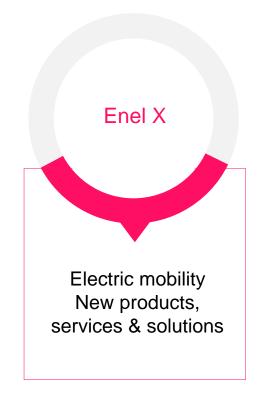
### Sustainable value creation to all stakeholders over the long term









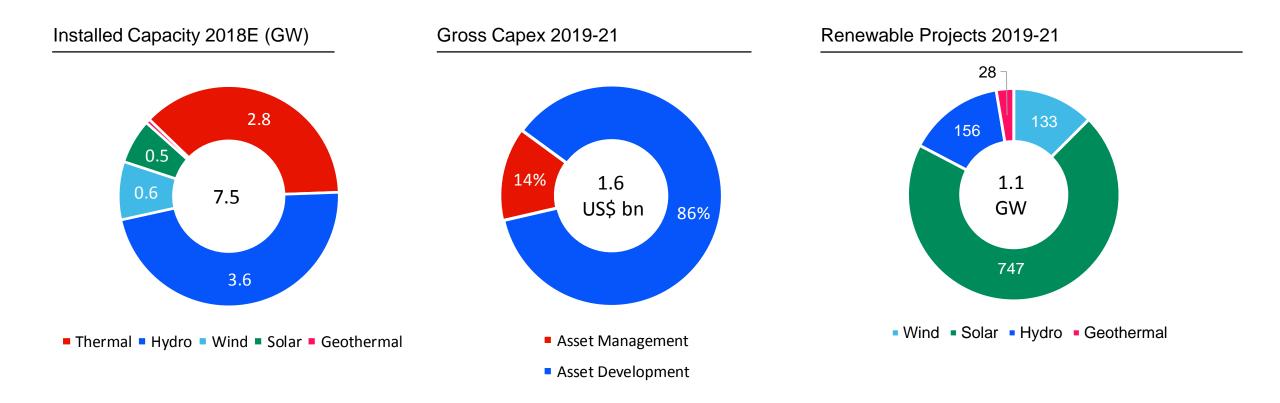


#### **Communities & People**

Sustainable long-term value creation

# Enhanced generation through addition of low carbon capacity, improving diversification and mitigating risks

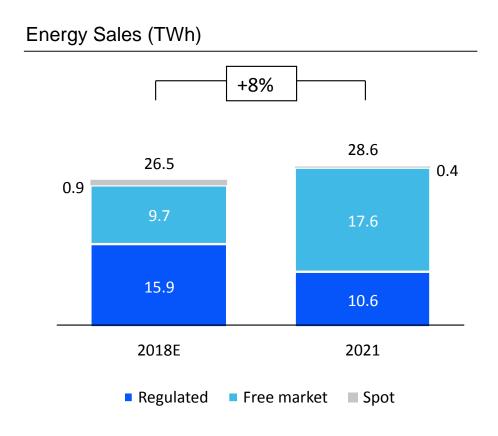


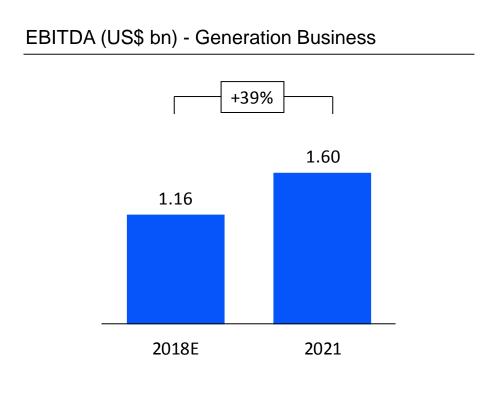


Growth devoted to projects that boost operational efficiencies and positions the company for the future and continue growing

# Capturing opportunities from energy demand and free market growth

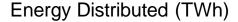


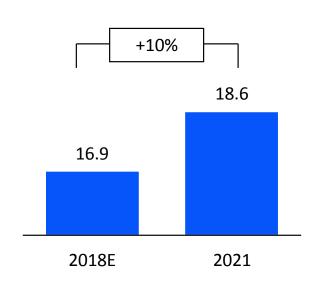




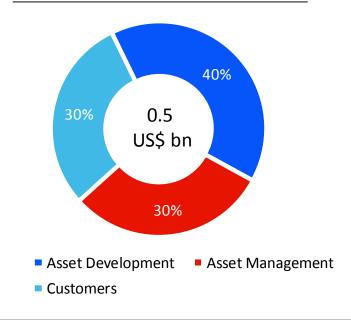
### Recent technical regulation enhances new opportunities for Infrastructure & Networks



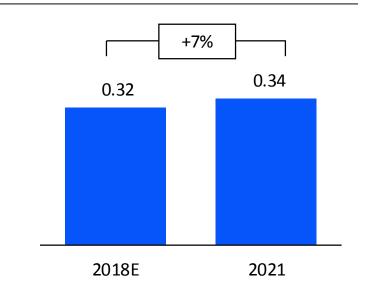




#### Gross Capex 2019-21

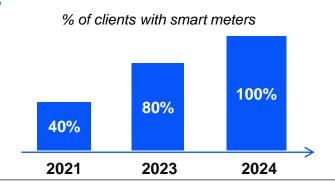


#### EBITDA (US\$ bn) - Distribution Business



#### **Smart Meters Requirements**

Implementation of "Smart Meters" systems in a maximum period of 7 years

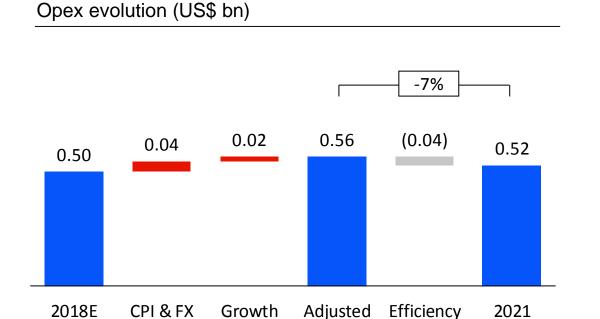


#### Minimum functionalities:

- Remote measurement of consumption
- Warning of lack of supply (required from 2022)
- Remote connection / disconnection

### Operational efficiencies and digitalization to support growth





Opex

#### Digitalization main driver



- ✓ Control room
- ✓ Predictive maintenance



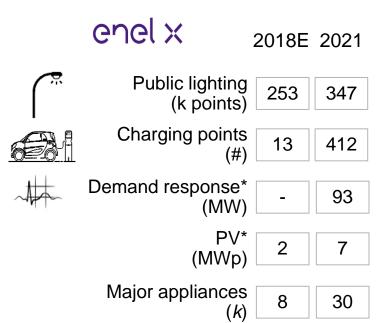
- ✓ Smart meters
- √ Telecontrol
- ✓ Network resilience



- ✓ Support activities
- ✓ Robot process automation

# Enel X addresses customers needs with new services and electric mobility





#### <u>Urbanization</u>

Develop a large and distributed infrastructural network to leverage on electrification of uses by offering tailored solutions to cities and communities

#### **Electrification of uses**

Empower customers to exploit clean and cost effective energy solutions (air conditioning, PV) while providing support services (i.e, maintenance & repair, insurance services)

#### **E-mobility**

Enable the electrification of transportation through the development of widespread and easy-to-use private and public infrastructure

#### **Flexibility**

Leverage on digital platforms to provide energy efficiency, advisory and distributed energy services to commercial and industrial clients

\* Accumulated figures 16

### Strong commitment to our SDG targets





<sup>1.</sup> Cumulated figures since 2015

 $\star$ 

Target already achieved before 2020

<sup>.</sup> In the whole Group perimeter, 4.9 mn beneficiaries were reached

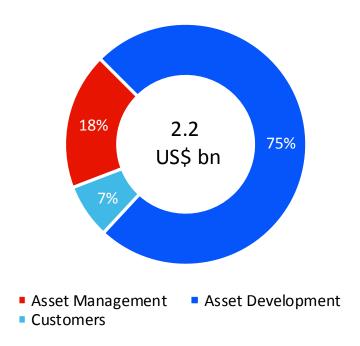
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### Our Plan 2019-2021

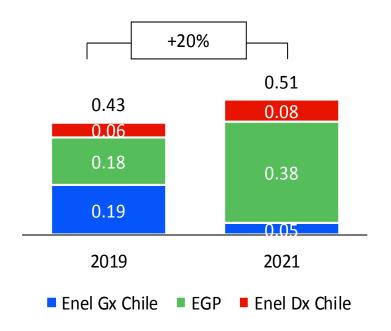
### Capex allocation to shape our portfolio of assets and improve margins



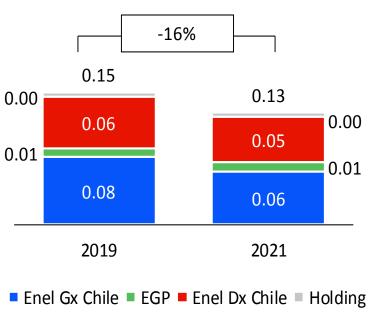
#### Gross Capex 2019-21



#### Asset development (US\$ bn)

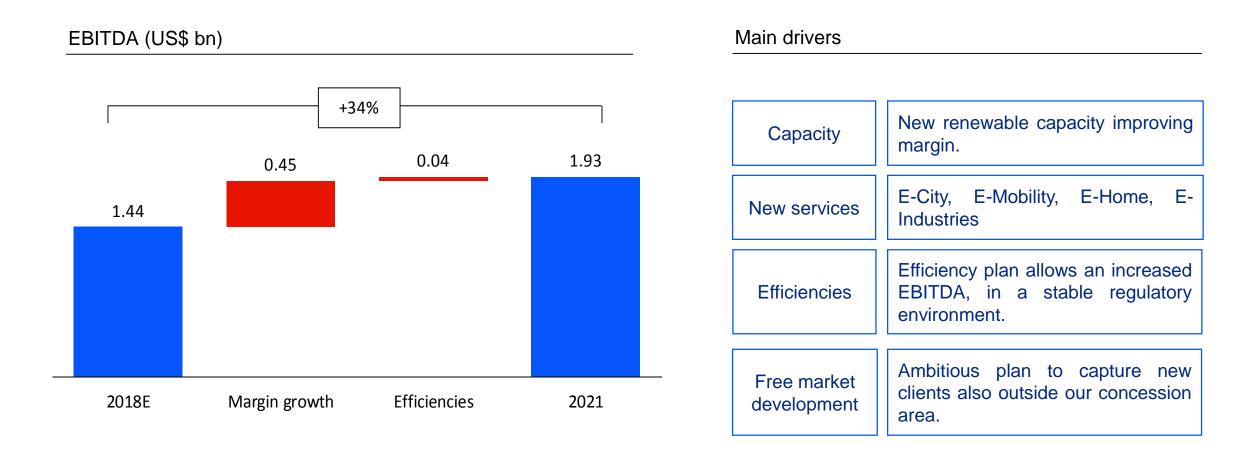


#### Asset management (US\$ bn)



## Business model positioning allows to capture opportunities from energy demand and free market growth



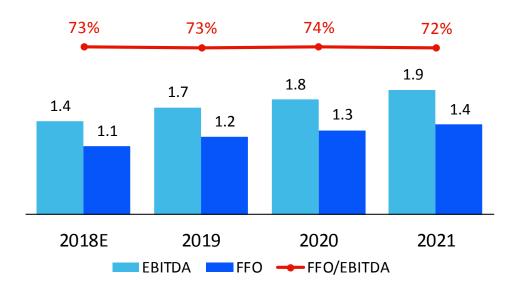


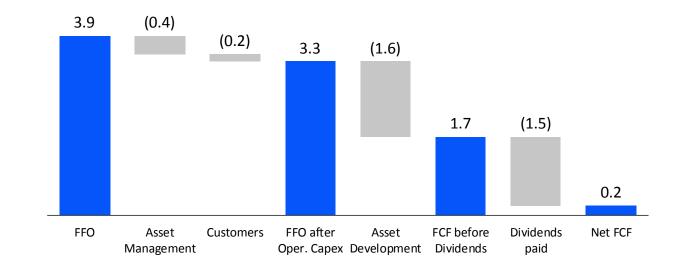
### Strong cash flow generation supports capex funding and value creation to shareholders



EBITDA & FFO (US\$ bn)

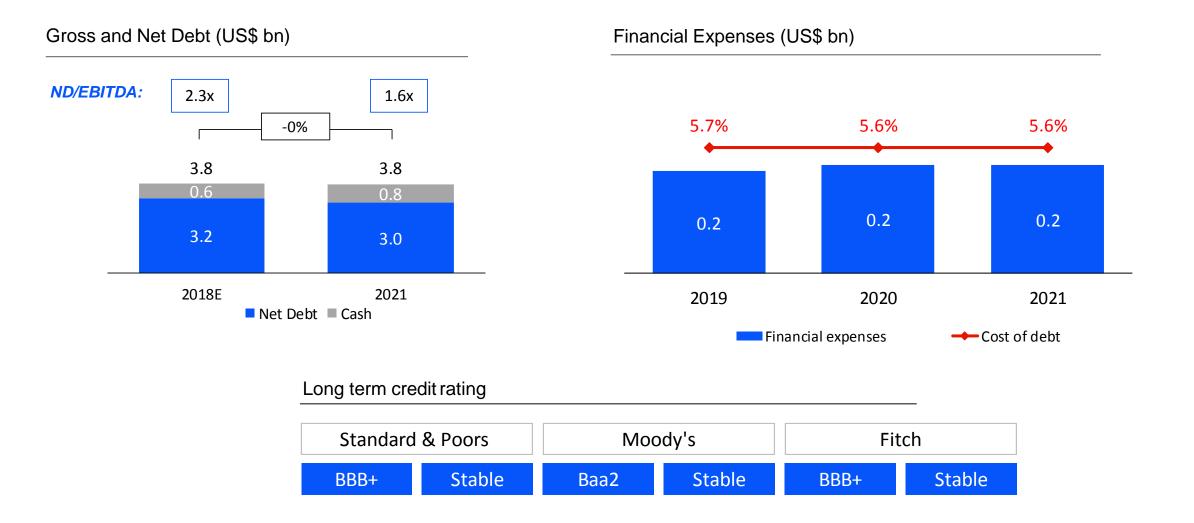
2019-21 Cash Flow generation (US\$ bn)





## Deleveraging over the period of plan will sustain strategy of continuing growth



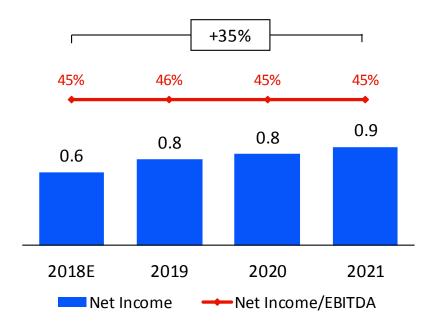


### Our plan

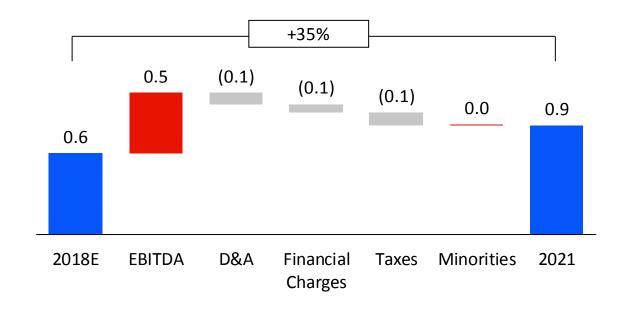
### Net income evolution supported by business growth drivers



Net Ordinary Income\* (US\$ bn)



2018E-21 Net Ordinary Income evolution\* (US\$ bn)



### Continuous business growth supports improvement in shareholders value creation



Earnings growth	2018E	2019	2020	2021	CAGR 18-21
Ordinary EBITDA (US\$ bn)	1.4	1.7	1.8	1.9	+8%
Net Ordinary Income (US\$ bn)	0.6	0.8	0.8	0.9	+8%
Value creation					
Pay-out ratio	60%	65%	70%	70%	+4%
Implicit DPS (Ch\$/Sh)	3.4	4.4	5.0	5.4	+12%
Implicit EPS (Ch\$/Sh)	5.7	6.8	7.2	7.7	+8%

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# **Closing Remarks**

### Closing remarks



Unique	portfolio	of assets in	Chile
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Growth focused on renewable capacity

Digitalization in all business lines

Enel X as an agent of the energy transition

Shareholder value creation improvement in a sustainable business model

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